



Bob Neill MP
Parliamentary Under Secretary of State

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Dear Colleague,

Following the most recent Steering Group meeting it was agreed that the Fire Futures report would now be presented to me by the workstream Chairs in December. I appreciate that this is an evolving process and that workstream Chairs rightly place great importance on accurately representing the views of their many contributors from across the whole fire sector. I am therefore more than happy to wait a few extra weeks if that is required.

I look forward to receiving the report and hearing your reactions to it. Let me reiterate that there will be plenty of further opportunities for us to work together in considering and developing the options which will determine the future of the Fire and Rescue Service in England.

A handwritten signature in black ink, appearing to read "Bob Neill".

BOB NEILL MP